# DUMAS - Paris USA

Market Entry Strategy

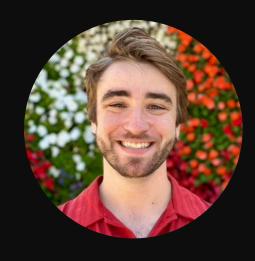
Detectic & Implementing Business Opportunities M. Patrice Piccardi



### MARKETING TEAM







Kyle



Charlotte



Carson



Andrea



Swan

### AGENDA

1	Diagnosis
2	Competitive Benchmark
3	Target Population
4	Key Objectives
5	Strategic Pillars
6	Marketing Strategy
7	Marketing Budget
8	Marketing Calendar
9	KPI's

### DIAGNOSIS



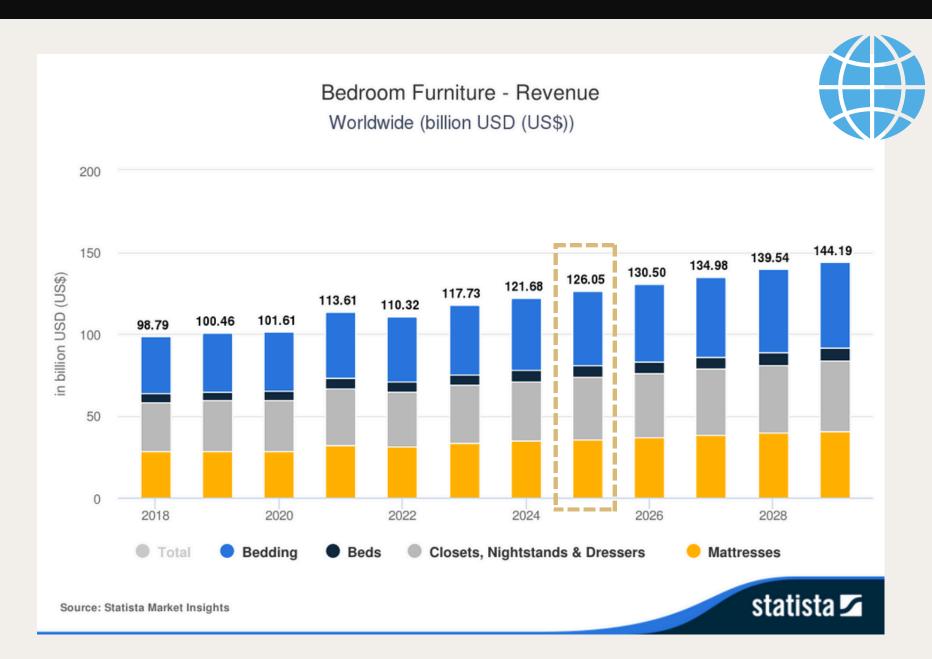
#### The US Market

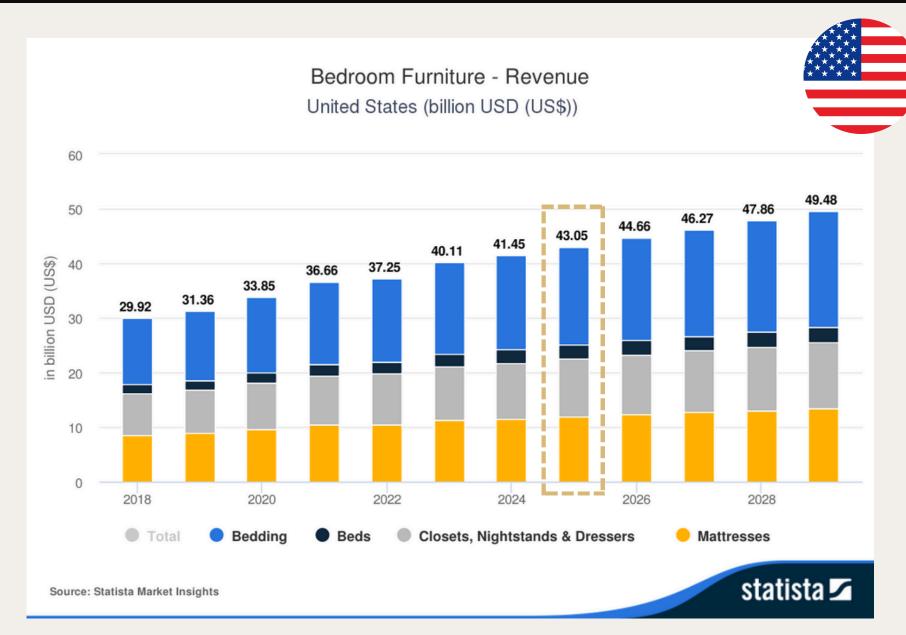
The United States is experiencing a growing demand for luxury bedding, with consumers seeking high-quality materials and innovative designs.

- In 2025, the revenue in the Bedding market in the United States is expected to reach US\$18.01bn and is projected to experience an annual growth rate of 4.08% (CAGR 2025-2029).
- Compared to other countries worldwide, the United States generates the highest revenue in this segment (US\$18.01bn in 2025)

### MARKET INSIGHTS (1/2)

Bedding

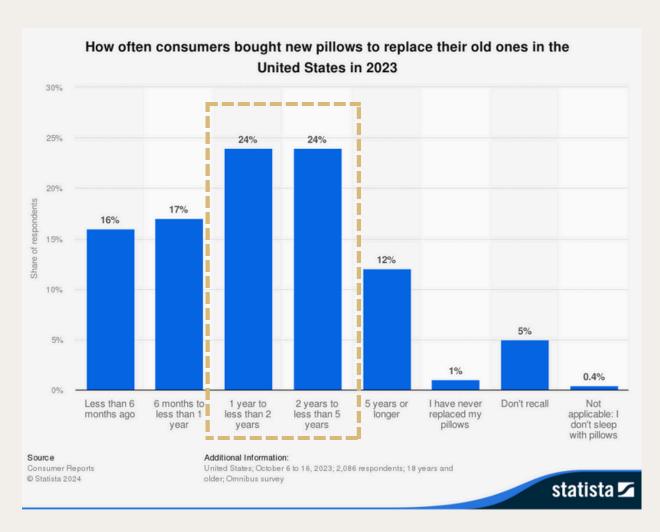


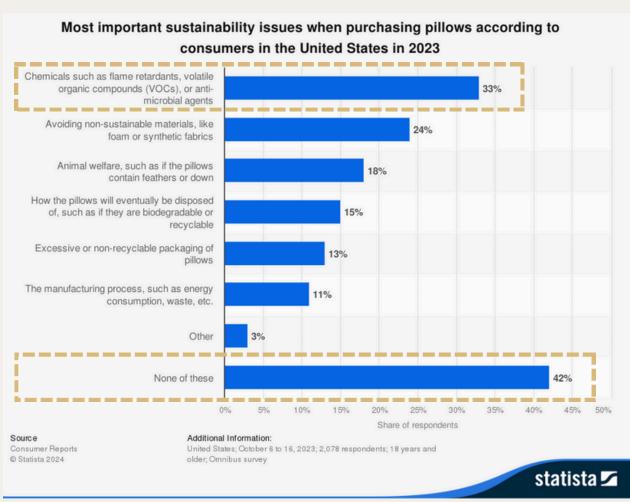


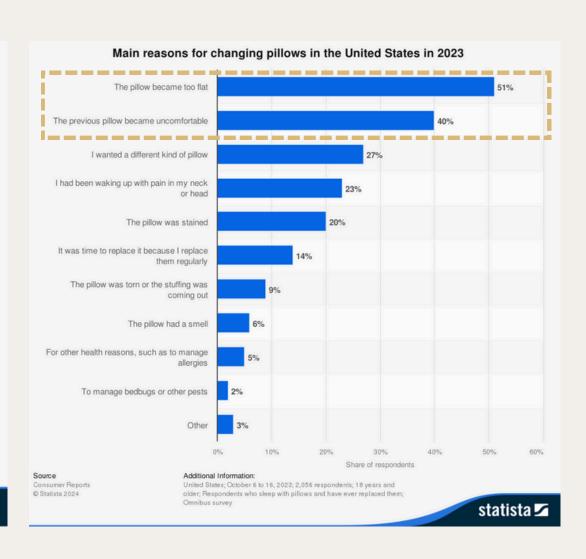
**Learning:** With an increasing consumer demand for premium sleep experiences and materials, Dumas can differentiate itself particularly by leveraging its luxury craftsmanship & heritage bedding that aligns with evolving market preferences.

### MARKET INSIGHTS (2/2)

**Pillows** 







**Learning:** Dumas has a strong opportunity to cater to consumer preferences for comfort, durability, and sustainability. Since 51% of U.S. consumers replace pillows when they become too flat and 40% due to discomfort, Dumas emphasizes long-lasting, ergonomically designed pillows.

# OPPORTUNITIES & BARRIERS - US MARKET

#### **OPPORTUNITIES**

- Growing Luxury Bedding Market
  - The US bedding market is valued at \$25.7 billion in 2023, with a projected 7.1% CAGR (2024-2030).
  - Increasing consumer spending on high-end bedding and real estate growth fuel demand.
- Expanding E-Commerce and Digital Presence
  - Over 30% of luxury bedding sales now happen online, providing brands with global reach.
  - Digital platforms allow luxury hotels to source premium bedding easily.
- Strong Appeal of French Craftsmanship
  - "Made in France" represents quality, exclusivity and artisanal expertise.
  - Demand for products made from sustainable materials and processes.

#### **BARRIERS**

- Intense Market Competition
  - Major US brands dominate this market -> higher brand awareness and customer loyalty, making it difficult for new entrants
- High shipping costs, tariffs & long duration
  - Import duties and longer delivery times impact price competitiveness against local brands
- No physical touch of the product
  - 70% of American consumers prefer to buy bedding instore. (Statista)
  - Customers cannot touch and experience the products first-hand before placing their order

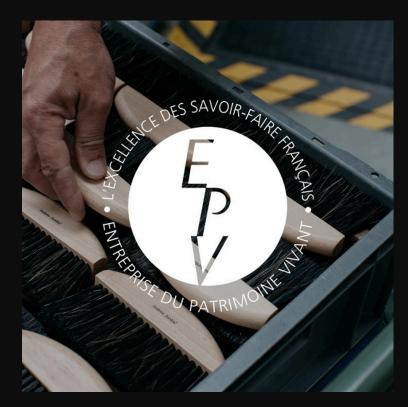
### DUMAS PARIS - USP FOR THE U.S.

Dumas Paris embodies the **finest French bedding tradition**, combining five generations of savoir-faire, prestigious EPV-certified craftsmanship, and the world's most luxurious down to redefine the art of sleep.



HERITAGE

A fifth-generation, familyowned French Maison with a century-old legacy of excellence



CRAFTSMANSHIP

More than just "Made in France" – certified with the prestigious EPV label, a mark of exceptional artisanal craftsmanship.

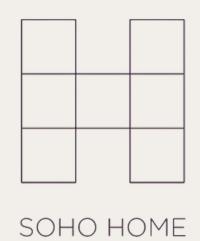


HIGHEST QUALITY

Crafted with the finest materials, featuring at least 70% premium down, ensuring unmatched softness, comfort, and durability

### COMPETITIVE BENCHMARK

Given the user personas identified for the campaign, elaborate on the branding identity that the campaign will project.





MATOLIK













PACIFIC COAST FEATHER ANICHINI

Seacock Alley

BRAND	SFERRA	FRETTE	brooklinen	BOLL & BRANCH	PARACHUTE	saatva	SOHO HOME	PACIFIC COAST FEATHER
GLOBAL PRESENCE	-Present throughout the world -Distribution channels: department stores, e- commerce sites (Sferra.com and online retailers such as Neiman Marcus) -Target markets: North America, Europe, Middle East, Asia Partnerships: luxury hotels, interior designers, high-end shops	-International presence -Distribution channels: Physical shops in world capitals, online sales -Target markets: North America, Europe, Asia, Middle EastPartnerships: Luxury hotels, yachts, private clubs.	-Presence in the United States & Canada -Distribution channels: Online sales on Brooklinen.com, partnerships with retailers such as Target -Target markets: Primarily the United States, with expansion into Europe and Canada -Partnerships: Collaborations with influencers and interior designers	-Mainly focused on the US market -Distribution channels: Online (BollAndBranch.com), selected physical luxury retailers in the US -Target markets: United States, with gradual international expansion -Partnerships: Collaborations with hotels and interior design projects	-Mainly focused on the US market -Distribution channels: Online sales (ParachuteHome.com), physical shops in the United States -Target markets: United States, Canada, Europe -Partnerships: Luxury hotels and interior design projects	-Mainly present in the United States, but has begun to extend its reach to Canada -Distribution channels: Online (Saatva.com), with distribution partners such as Amazon -Target markets: Mainly the US, with recent expansion into Canada -Partnerships: Hotels and design companies	-Shops in cities around the world -Distribution channels: Soho House shops, online sales at SohoHome.com -Target markets: Mainly major international cities -Partnerships: Hotels and spaces in the Soho House network, and a clientele of interior designers	-Established in the United States, but with a limited international presence -Distribution channels: Online sales and via distribution partners such as Bed Bath & Beyond and Macy'sTarget markets: United States, with limited international presence -Partnerships: Hotel suppliers, superstores
BRAND STRATEGY	Timeless elegance and Italian craftsmanship	Luxury bedding emblematic of 5-star hotels	Affordable, simplified luxury, sold direct to the consumer	The first 100% organic and fair trade bedding brand	Elegant simplicity, inspired by Californian lifestyle and well-being	Top-of-the-range bedding and mattresses, focused on health and ecology	Decoration brand inspired by Soho House hotels, exclusive design	Quality bedding at a competitive price, known for its down duvet
PRODUCT RANGE & QUALITY	<ul><li>High-thread-count sheets</li><li>Duvets</li><li>Pillows</li><li>Mattresses</li></ul>	<ul><li>Sheets</li><li>Duvets</li><li>Pillows</li></ul>	<ul><li>Sheets</li><li>Comforters</li><li>Pillows</li><li>Blankets</li></ul>	<ul><li>Sheets</li><li>Blankets</li><li>Pillows</li><li>Mattresses</li></ul>	<ul><li>Sheets</li><li>Duvet Covers</li><li>Quilts</li><li>Pillows</li></ul>	<ul><li> Mattresses</li><li> Sheets</li><li> Pillows</li><li> Bedding accessories</li></ul>	<ul><li>Duvet Covers</li><li>Fitted sheets</li><li>Pillowcases</li><li>Bedspreads</li></ul>	<ul><li>Pillows</li><li>Comforters</li><li>Feather Beds</li></ul>
PRICING STRATEGY	Ultra luxury Duvets between \$1,000 and \$3,000	Ultra luxury Duvets between \$1,000 and \$3,000	Accessible Premium Duvets between \$200 and \$500	Accessible Premium Duvets between \$200 and \$500	Accessible Premium Duvets between \$200 and \$500	High-end Duvets between \$300 and \$800	High-end Duvets between \$300 and \$800	High-end Duvets between \$300 and \$800
DISTRIBUTION CHANNELS	<ul><li>Official Website</li><li>High-end Retailers (Bloomingdale's)</li></ul>	<ul><li>Flagship Stores</li><li>Official Website</li><li>High-end Retailers</li></ul>	<ul><li>Official Website</li><li>Physical Retail</li></ul>	<ul> <li>Official website</li> <li>Retail Locations (Nordstrom)</li> </ul>	<ul> <li>Official Website</li> <li>Physical retail</li> <li>Brick-and-mortar stores across the U.S.</li> </ul>	<ul> <li>Official website</li> <li>Flagship stores (NYC, Washington, D.C., LA, &amp; San Francisco)</li> </ul>	<ul> <li>Official Website</li> <li>Physical Retail</li> <li>Flagship stores (Duke of York Square, Chelsea, London)</li> </ul>	<ul> <li>Official website</li> <li>Major department stores</li> <li>Online retailers</li> </ul>
SUSTAINABLE & ETHICAL PRACTICES	Sustainable initiatives are not widely published	Sustainable initiatives are not widely published	-Ethical sourcing practices -Marlow pillow is OEKO- TEX certified (no toxic substances)	-GOTS-certified products (use of organic cotton) -Fair Trade certified (fair working conditions throughout their supply chain)	Offers OEKO-TEX Standard 100 certified products (no toxic substances)	Lofton sheets by Saatva are GOTS certified for organic cotton and are produced in Fair Trade certified factories	Sustainable initiatives are not widely published	Offers an organic pillow and duvet (100% organic cotton)

### TARGET POPULATION B2C



**Ultra-HNWIs** 

They prefer top-of-the-range products, ready to invest in luxury and comfort.



Expatriots and Francophiles

Passionate about French know-how, looking for products that embody French quality and craftsmanship.



**Wellness Enthusiasts** 

Lovers of well-being, seeking quality, naturalness and comfort for a balanced lifestyle.

### TARGET POPULATION B2B



#### **Hotels**

Offer top-of-the-range bedding for a luxurious, unforgettable sleep experience.



#### **Resorts**

Premium comfort to guarantee relaxation and absolute well-being.



#### **Private Aviation**

Demand exceptional products combining luxury, comfort and exclusivity in flight.

### B2B CUSTOMER JOURNEY

Press coverage &
events
WoM
Magazines
Social media
Pop-up showroom

**FOUCHPOINTS** 

Textile Sample Box
Website
Social Media
Newsletter
SEA / SEO
Social Ads
Testimonials

Customization options Immersive Website e-commerce Consultation

Dedicated account management Personalized followups & seasonal offers

Feature testimonials & success stories
Social media sharing

**AWARENESS** 

CONSIDERATION

**PURCHASE** 

RETENTION

ADVOCACY

Generate interest and visibility among hotel managers.

Position Dumas as the go-to premium bedding supplier for luxury hospitality through tangible proof of high-end French craftsmanship.

Ensure a seamless
luxury experience
and ordering system
that caters to highend hospitality
needs.

Foster loyalty and emotional connection to secure long-term partnerships.

Encourage high-end hotels to endorse Dumas Paris and spread positive WoM.

### POTENTIAL B2B CLIENTS

Hotels



**Private Aviation** 























### TOOLS TO IDENTIFY NEW CLIENTS

### New Hotel Openings

SCROLL DOWN FOR MORE

#### The List

BY THE ORANGE STUDIO

Explore THE LIST curated by The Orange Studio to find out about the most relevant and upcoming openings of luxury and lifestyle hotels.

We strive to keep this list of hotel openings accurate. If you have suggestions or spot any amends, please let us know at hello@theorangestudio.com.

We are constantly adding new and exciting hotel openings, so be sure to subscribe to stay in the know.

The website "The Orange Studio" provides a curated list of upcoming luxury hotel openings in the U.S., offering valuable insights into potential new clients for Dumas Paris.

Naples Beach Club, a Four Seasons Resort

Waldorf Astoria New York

UNITED STATES

2025

Waldorf Astoria New York

UNITED STATES

2025

✓

Aman Miami Beach

UNITED STATES

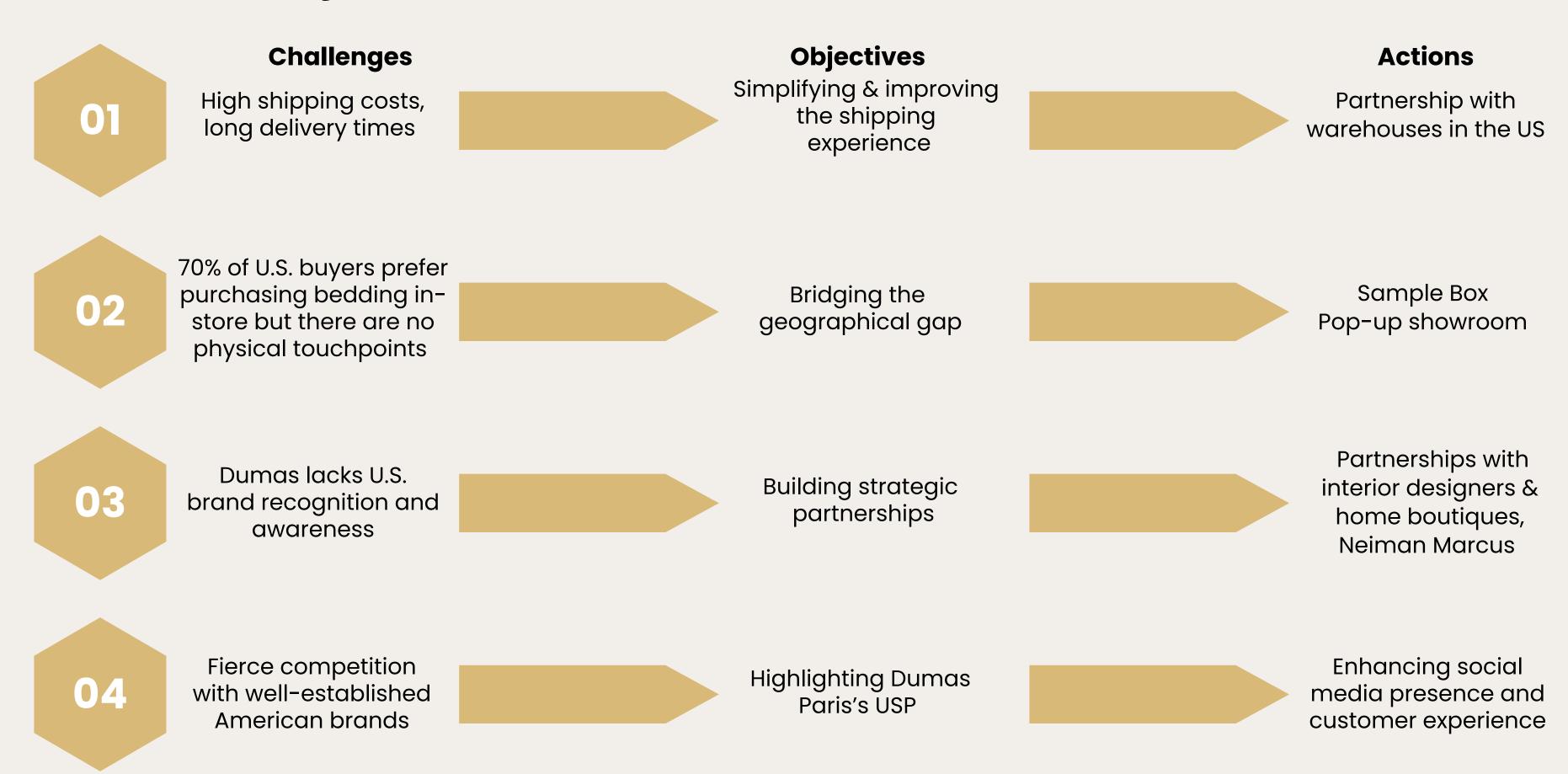
2026

✓

Visit website ✓

By identifying high-end hotels at the pre-opening stage,
Dumas can engage with potential new clients early on.

### KEY OBJECTIVES & STRATEGIC PILLARS

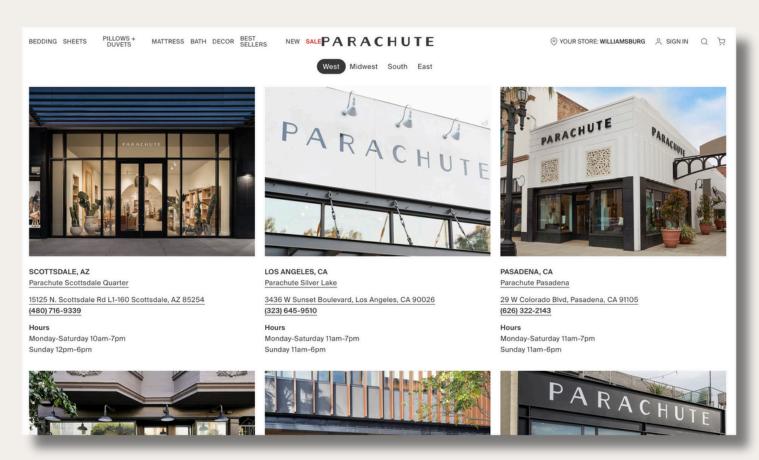


# SIMPLIFY & IMPROVE THE SHIPPING EXPERIENCE

#### **Solution:**

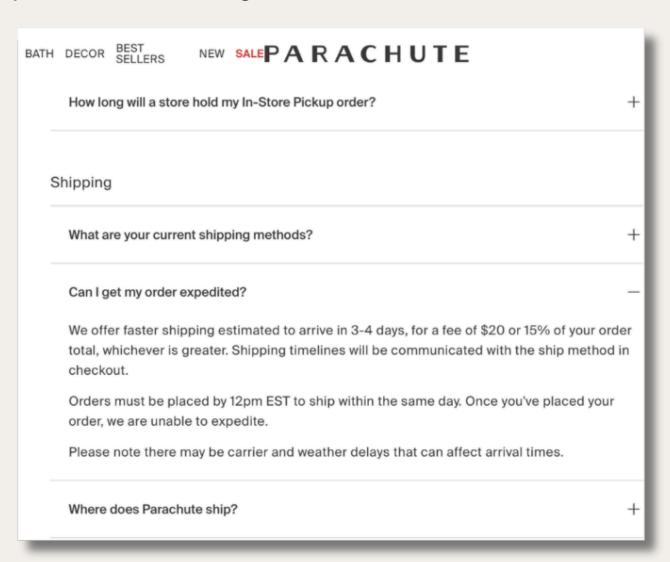
Partner with a U.S. warehouse Faster domestic shipping.

Offer express shipping for luxury customers Transparent pricing & packaging improvements



#### **Benchmark - Parachute Home**

Uses local warehouses to offer 3-4 days shipping on premium bedding.



### EXAMPLES:

Investing in shared warehouses through cargo shipping in key import areas in the United States

### New Jersey (Northeast Hub)

Close to major ports (New York & Newark) for efficient transatlantic shipping Direct access to high-demand markets like New York, Philadelphia, and Boston Well-developed logistics network for seamless B2B distribution





### Miami, FL (Southeast Gateway)

Proximity to Miami's luxury hotel and tourism market
Strong international trade connections, especially with wealthy European Travellers
Ideal for reaching high-end resorts and hospitality businesses in Florida

Houston, TX (Central U.S. Distribution)

Major logistics hub with strong infrastructure for nationwide distribution Cost-effective storage and shipping compared to coastal locations Strategic access to both East and West Coast markets



# BRIDGING THE GEOGRAPHICAL GAP

#### Solution

- Textile sample → Send fabric swatches for online customers.
- Pop-up Showrooms to establish a physical presence

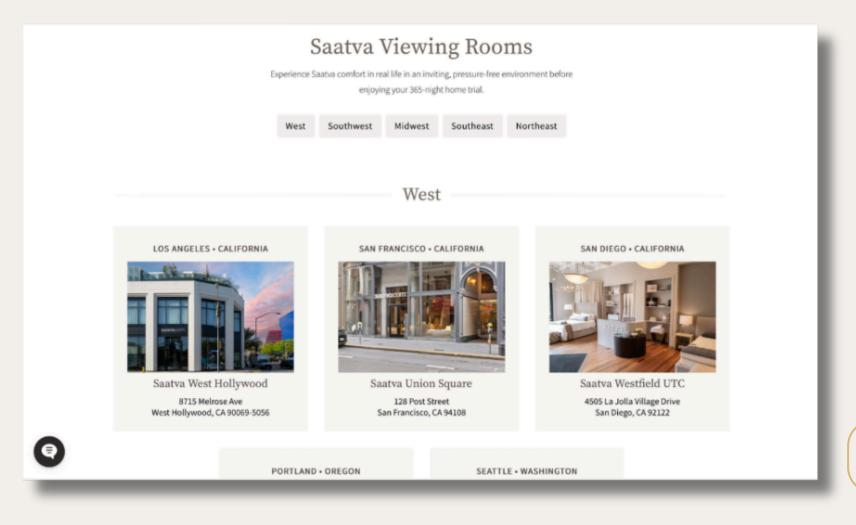
# 180-night home trial on all mattress toppers Give your body the time it needs to acclimate to your new mattress topper with our generous trial period. Sleep on it for up to six months After a few nights, your brand new mattress topper should soften a bit and contour to your curves Allow your body at least a few nights to get used to your new sleep surface Free returns\* \*We currently do not have an exchange policy for mattress toppers. If you would like to exchange, simply return your order and purchase another topper. \*Saatva Viewing Room locations cannot accept returns or exchanges of any kind, Please call, email or start a chat with one of our sleep guides to start your return/exchange.



#### **Benchmark:**

Saatva (U.S. premium mattress brand)

→ Uses showrooms to let customers test before buying



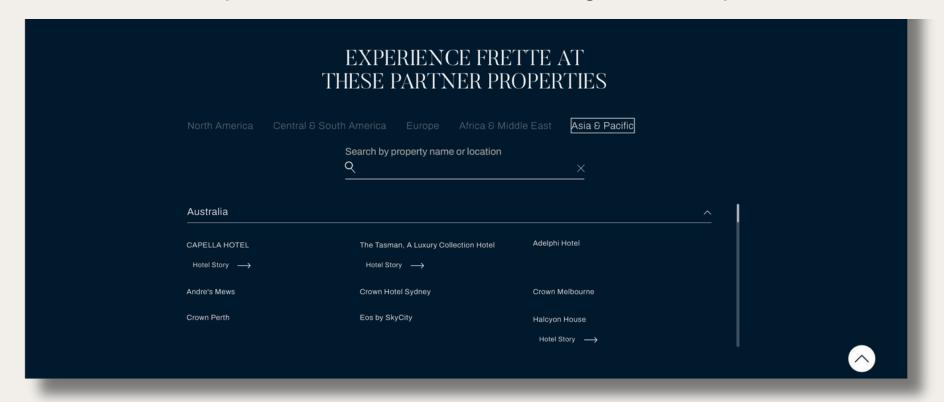
### BUILDING STRATEGIC PARTNERSHIPS

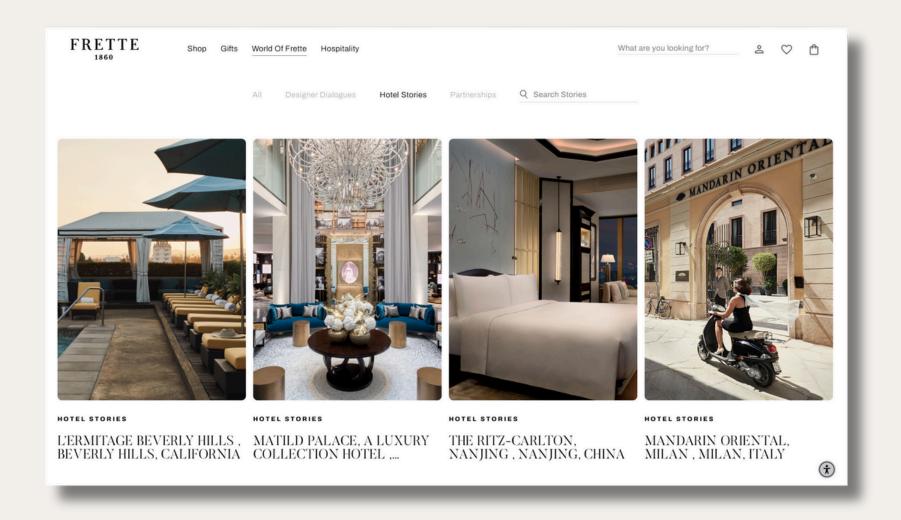
#### **Solution:**

- Establishing exclusive partnerships with interior designers & home boutiques
- Considering a partnership with Neiman Marcus
- Collaboration with another fashion brand, spas or retreats

Benchmark: Frette (Italian luxury bedding brand)

→ Found in luxury hotels worldwide, boosting credibility & sales.





### HIGHLIGHTING DUMAS PARIS' USP

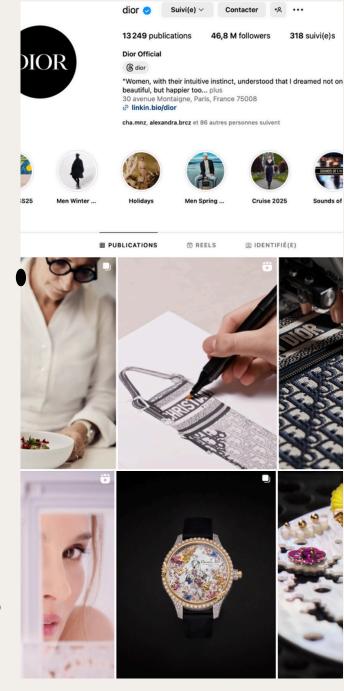
#### **Solution:**

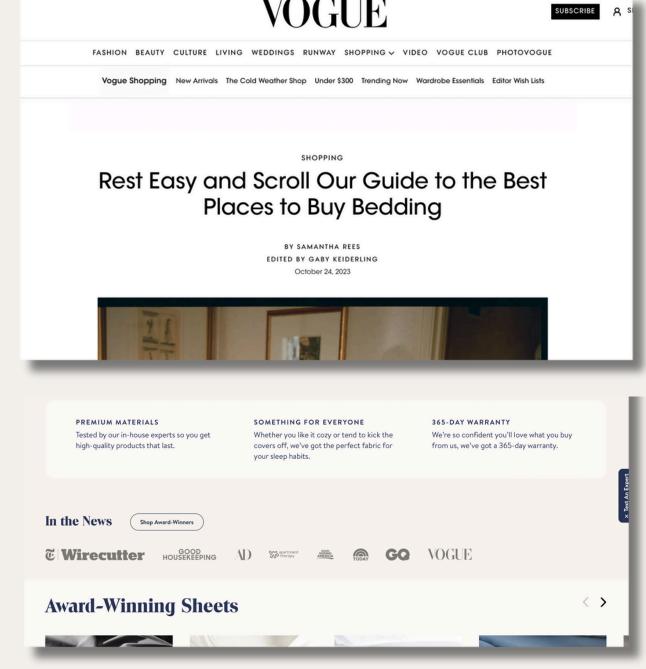
- Instagram, Pinterest, Website → Focus on aesthetic, storytelling-driven content.
- Short-form videos → Craftsmanship & production process.
- Deeper + detailed insights about the materials & craftsmanship on YouTube
- Features in magazines
- "Behind the Craft" page → Feature artisans, materials, process.
- Hotel partnerships & collaborations → Build credibility & heritage appeal.

#### **Benchmark:**

<u>Brooklinen</u> → highlights its appearances in magazines such as Vogue.

<u>Dior</u> → highlight their "savoir-faire" and the craftsmanship of certain products, adding to the storytelling online.





#### MARKETING STRATEGY

#### **Objectives:**

- Build brand awareness & credibility in the U.S. luxury market

- Differentiate Dumas -> craftsmanship, heritage, storytelling

- Leverage country of origin to enhance top-quality

- Create visually stunning, storytelling-driven content

**Channels:** YouTube, Instagram, LinkedIn, Pinterest, newsletter

SEO -> focus on English keywords

#### **Objectives:**

- Showcase a high-end brand image with premium aesthetics and seamless navigation
- Reinforce immersive storytelling
- Bridge the gap between physical & digital
- Showcase partnerships to gain credibility

Channels: Dumas Paris official website

#### Objectives:

- Position Dumas as more than just a bedding brand—but a luxury (sleep) experience
- Expand brand reach through synergetic collaborations

**Channels**: Spas, fashion brands, wellness retreats, bed furniture company, Neiman Marcus

#### Objectives:

- Reinforce the brand's high-end image
- Highlight craftsmanship, material excellence, and luxury experience
- Reach wealthy clientele, interior designers, and key luxury industry players via specialised magazines & exclusive catalogues

  Channels: Luxury & interior design magazines, articles in the hotel and

luxury travel press, high-end lifestyle magazines (B2B & B2C)

#### Content & PR, Publicity & Social Media **Events** Marketing showroom Engaging UX/ Sponsorships **UI** Website **DUMAS** $< \! < \! < \! < \! < \! <$ Strategic Influencer Patnerships Marketing Digital Print

Marketing

Advertising

#### Objectives:

- Strengthen credibility with features in top-tier luxury & business publications
- Drive WoM awareness through curated press events
- Reinforce Dumas' top-tier positioning in the U.S. luxury market

**Channels**: press releases, conference, exclusive media events, pop-up showroom

- High costs with uncertain ROI
- Risk of misalignment with the Dumas Paris brand identity

- Risk of diluting luxury brand image
- Influencer collaborations can easily be perceived as inauthentic in luxury markets

#### **Objectives:**

- Reach a broad audience of HNWIs and luxury hospitality buyers
- Increase brand awareness
- Position Dumas as THE French luxury bedding brand
- Drive qualified traffic to the website and improve CR

Channels: SEA & SM Paid ads specifically targeting American clients

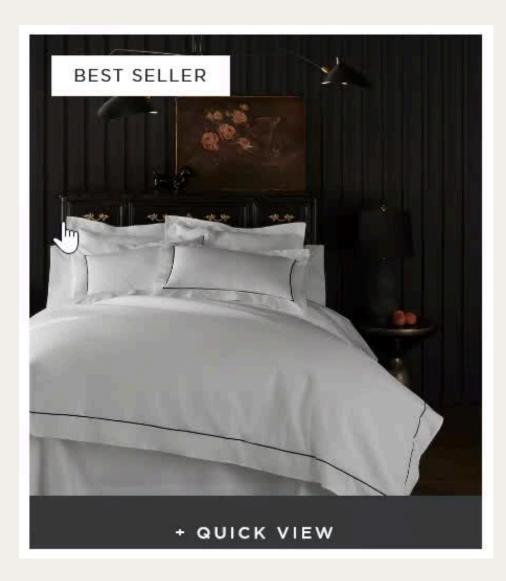


#### WEBSITE UI-UX INTEGRATION

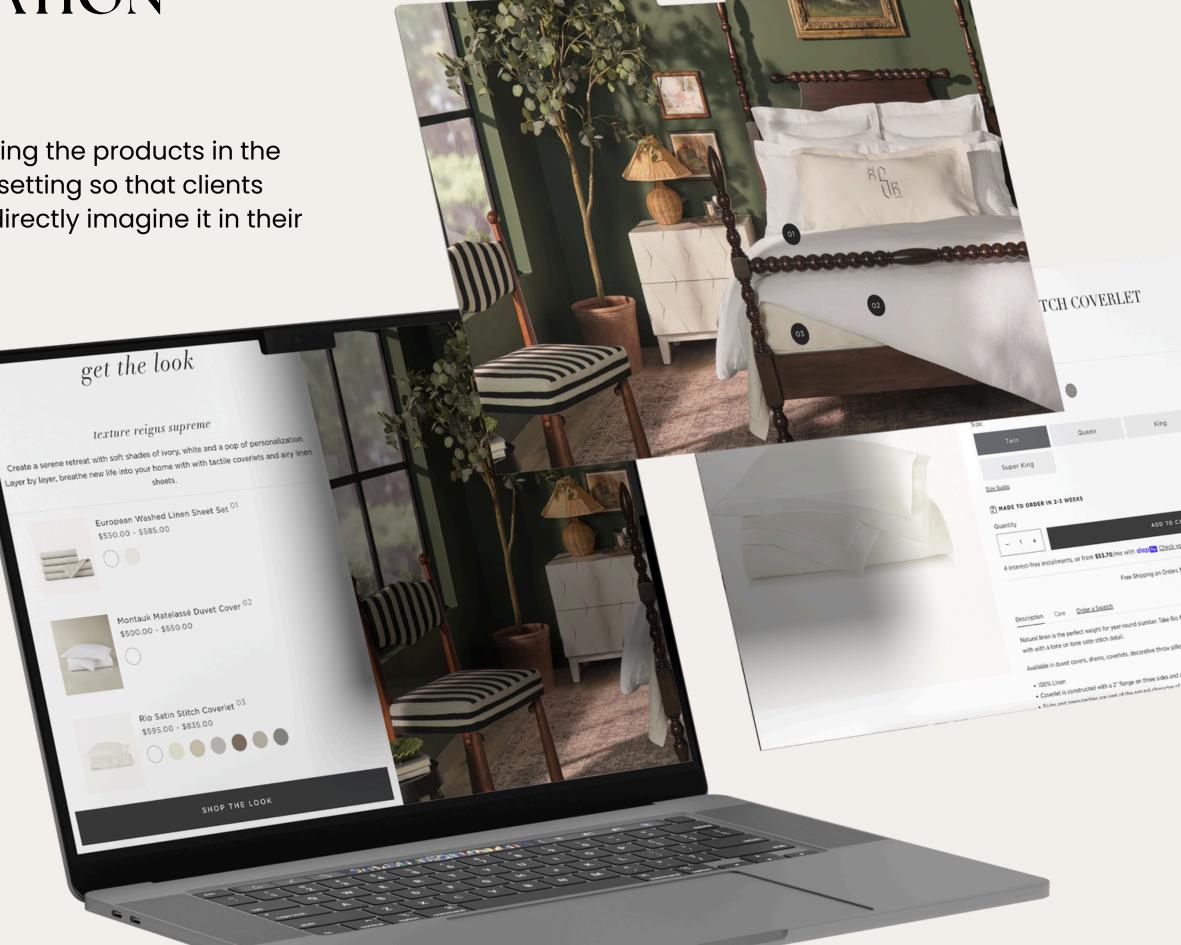
Inspiration from Peacock Alley

Interactive UI-UX product display

Pack shot vs lifestyle



Showing the products in the right setting so that clients can directly imagine it in their bed



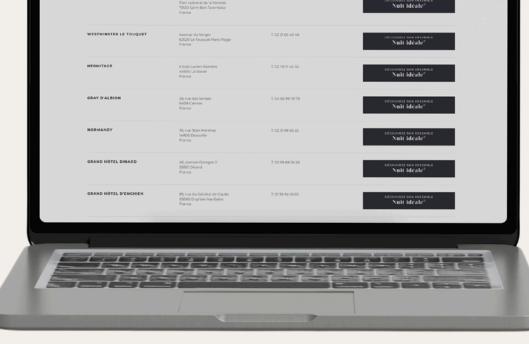
### SHOWCASE PARTNERSHIPS TO GAIN CREDIBILITY

Inspiration from Matouk website

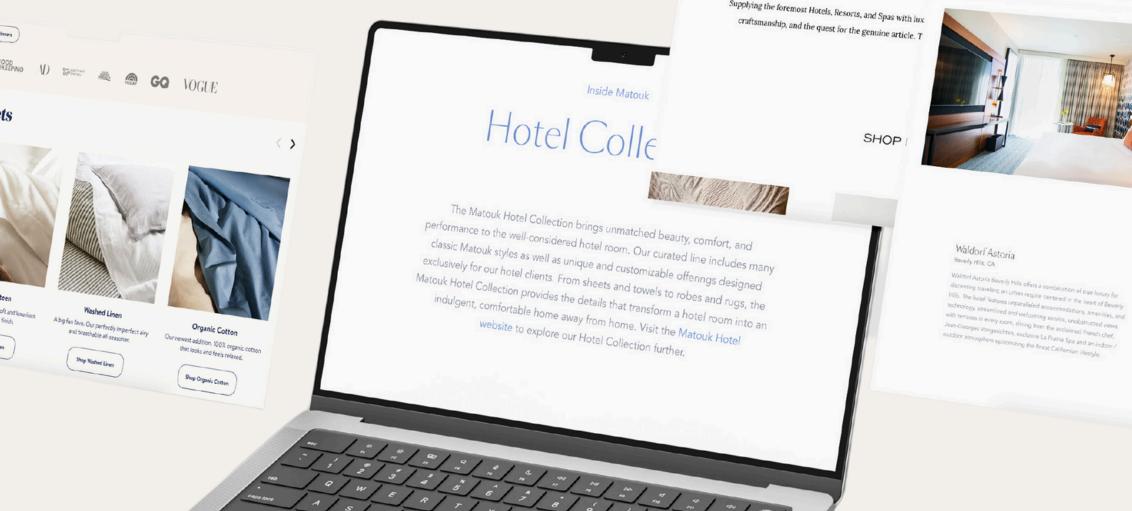
Idea: add more visuals, photos and

logos to the partner hotels page



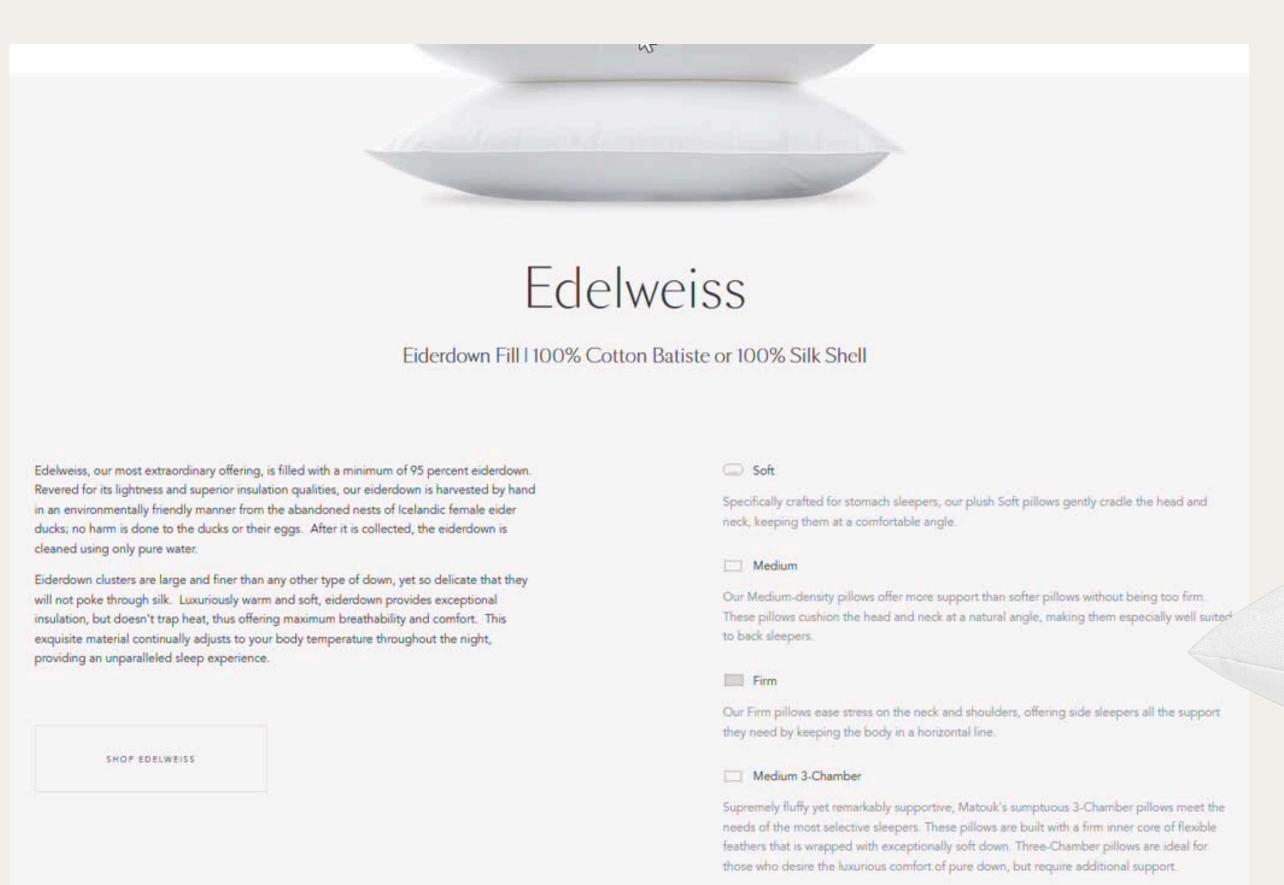


Current





#### BRIDGE THE GAP BETWEEN THE PHYSICAL & DIGITAL SPACE



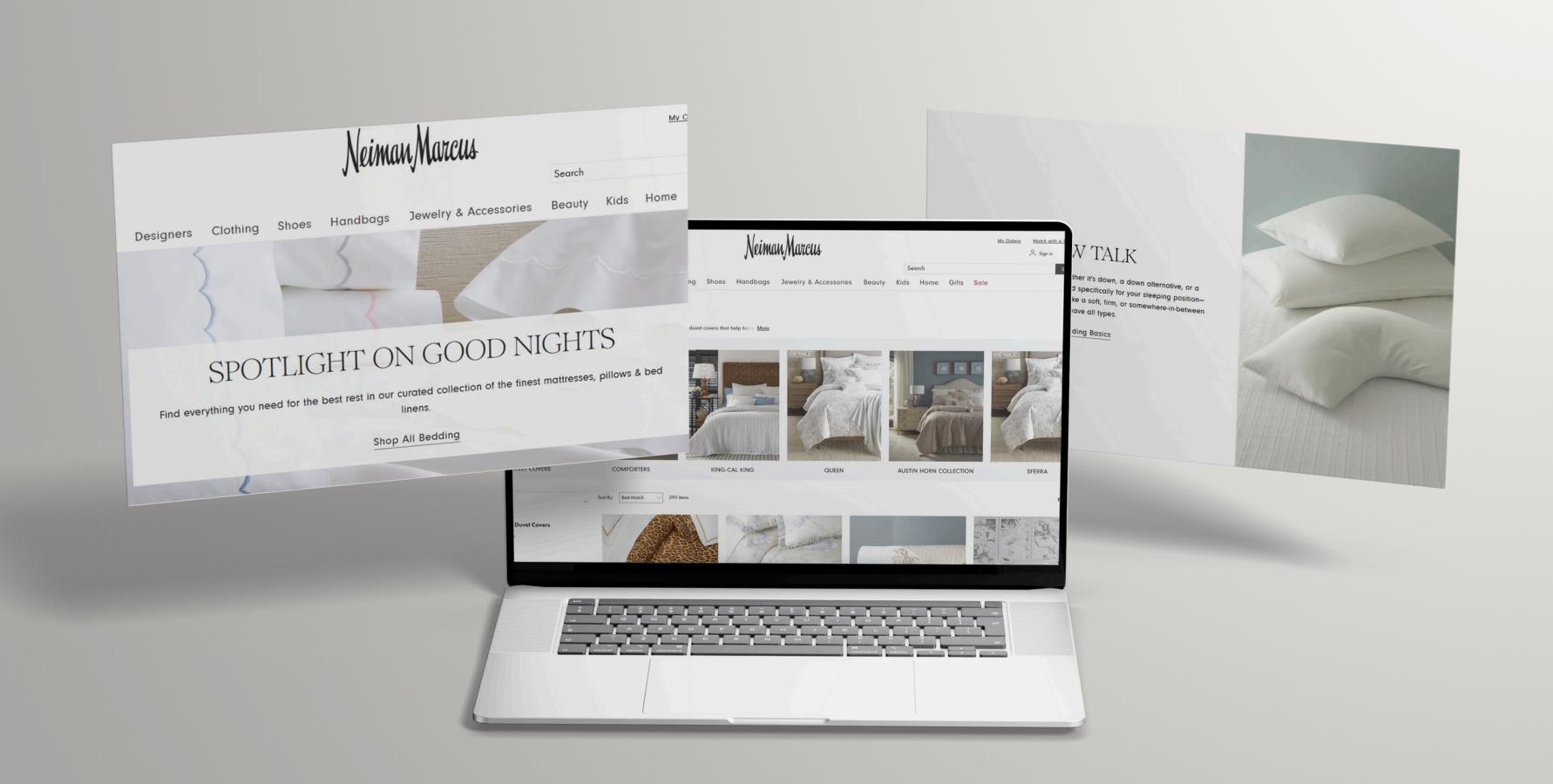




Offering a textile sample box so that they can touch and feel before buying



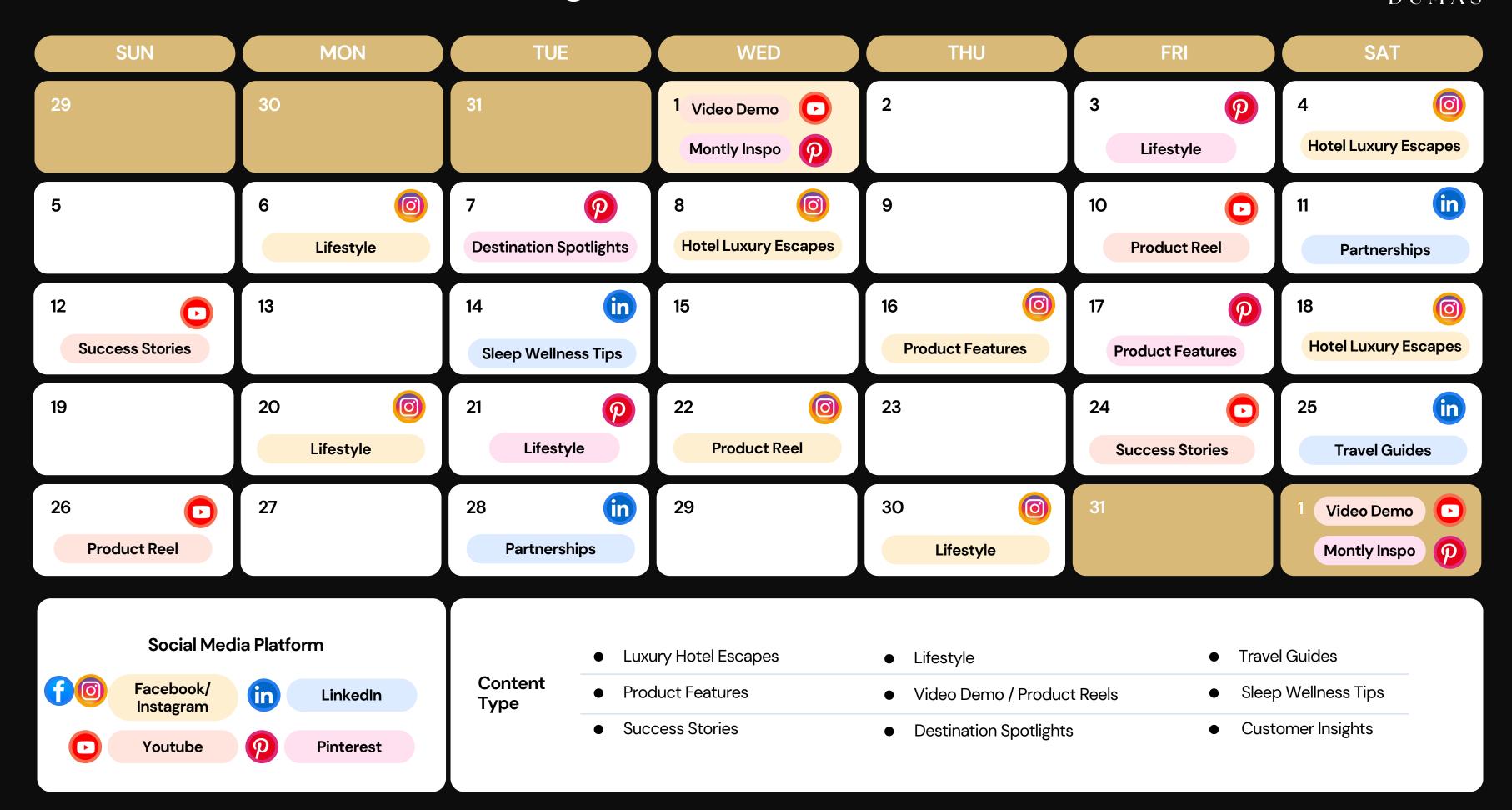




March

**(2)** 

MONTHLY CONTENT CALENDAR
D U M A S





### BUDGET BREAK DOWN:

**Shipping Logistics:** 30-40 days

**Sea Shipping:** Le Havre - New York

20ft Container = \$495

40ft Container = \$399

Warehouse: per year

New Jersey Warehouse = \$16.37-\$18.32 sqft

Texas Warehouse = \$8.56-\$12.31 sqft

Miami FL Warehouse = \$17.50-\$35.48 sqft

#### **UX & UI Website Design**

**Design:** Highly Interactive Designs

\$25,000

Back-end:

\$25,000

Maintenance: per year

\$3,500

#### **Digital Advertising**

• SEA, SM Paid Ads, etc

#### Minimally:

\$100 per month

#### **Average:**

5%-10% of Marketing Budget

### Print Media: Magazines Worldwide Recognized

Architecture Digest = \$69,260 Condé Nast Traveler = \$78,493

**Locally Recognized** 

Modern Luxury Dallas = \$14,500

CS Magazine = \$18,800

#### Public Relations & Events

**Press Events** 

Your own event: \$40,000

Joining others: Free or minimal

Pop-up Showroom

\$14,000-\$30,000 per month



### KPIS

#### **UX & UI Website Design**

Bounce Rate: <40% Session Duration: >3 mins Conversion Rate: 1-2%

#### Content & Social Media Marketing

Engagement Rate: 3-5% Follower Growth: 2-3%

Traffic from Social Media: 10-15%

#### **Public Relations & Events**

Media Impressions: 500-1000 Event Attendance: 70-100%

Press Coverage Conversions: 5-10%

#### **Digital Advertising**

Click-Through Rate (CTR): 0.5-1% Cost Per Acquisition (CPA): <25% Ad Conversion Rate: 1-2%

#### Strategic Partnerships

Partnership Reach: >50 000 people Lead Generation: >100 leads Co-Marketing ROI: 5:1 ROI

#### **Print Marketing**

Reach: >10 000 readers Response Rate: 0.5-1%

ROI from Print Campaigns: 5:1 ratio



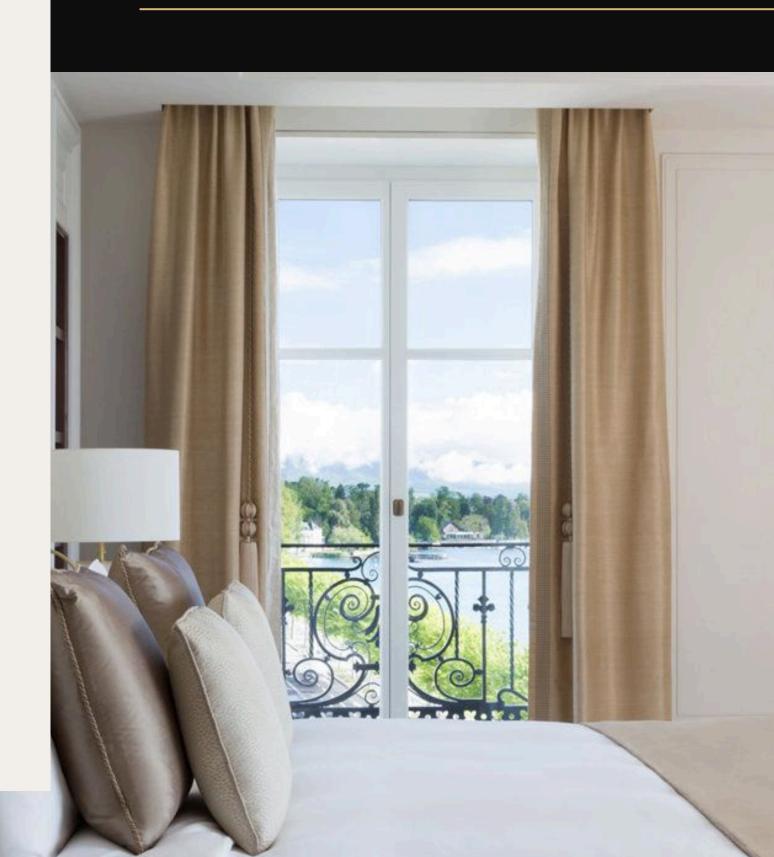




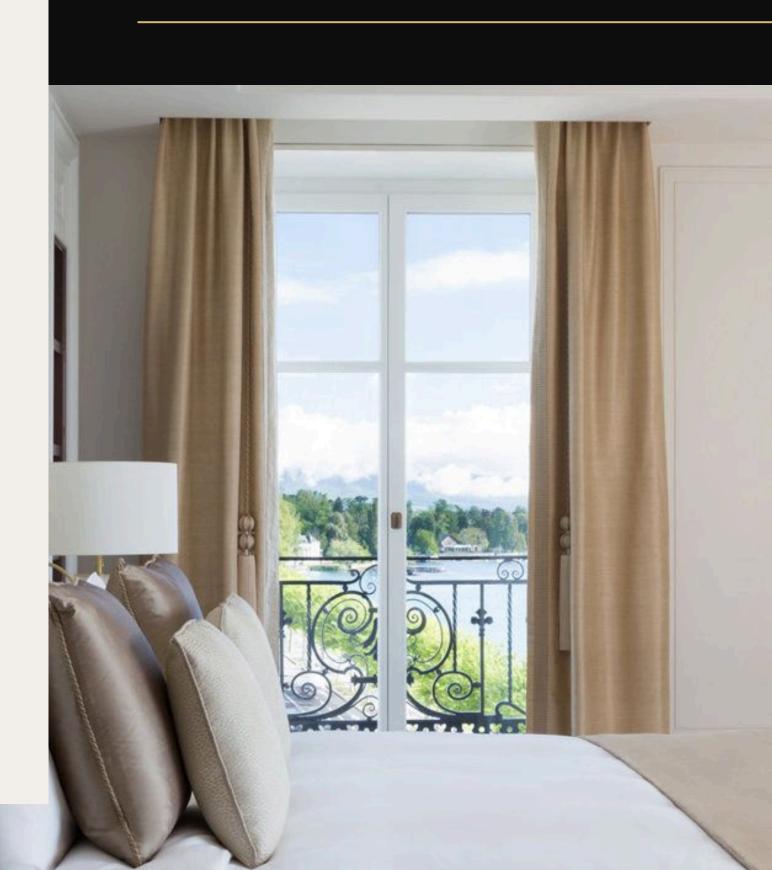




### THANK YOU!

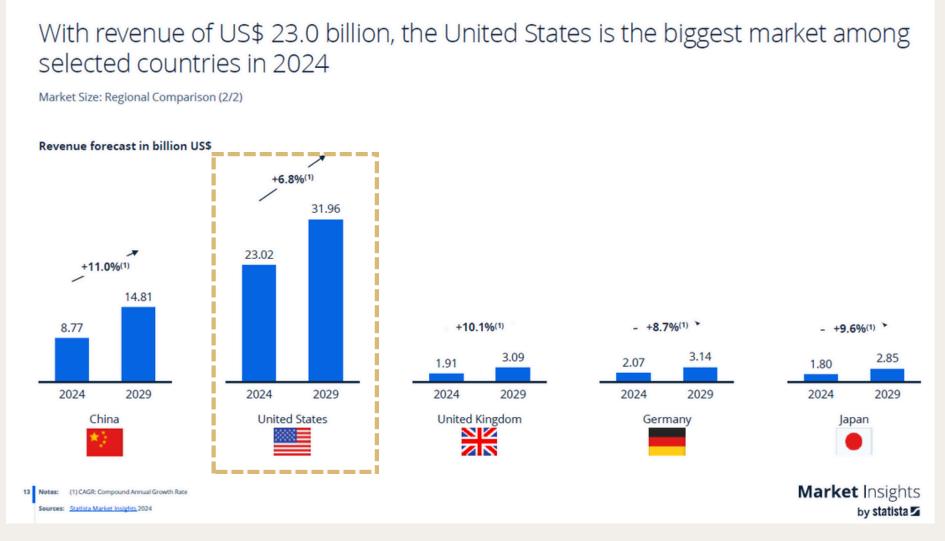


### APPENDIX



### MARKET INSIGHTS (1/3)

Bedroom Furniture





Learning:

# SIMPLIFY & IMPROVE THE SHIPPING EXPERIENCE

#### **Solution:**

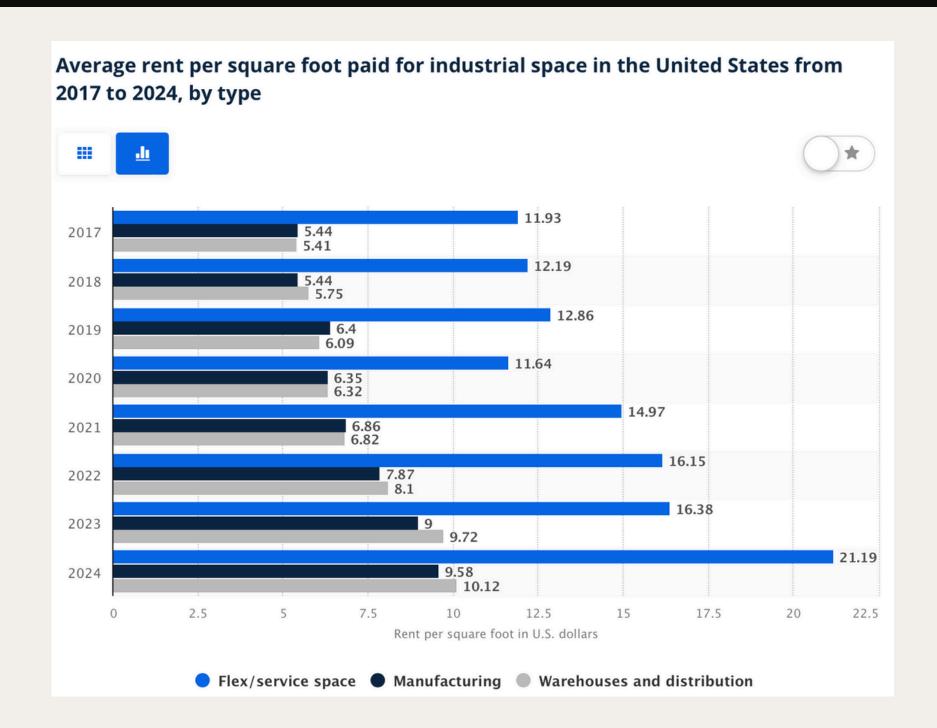
Partner with a U.S. warehouse (3PL provider) → Faster domestic shipping. As warehousing costs in the U.S. continue to rise – with rental prices increasing by 8.31% and labor costs by 13% since 2022 – finding a cost–effective yet first–rate logistics partner is crucial. (Personnel MDM – 2024)

Offer express shipping for luxury customers → High-end buyers expect fast & white-glove service.

Transparent pricing & packaging improvements → Explain why luxury bedding is not vacuum-packed.

**Supporting Data:** 86% of shoppers define fast delivery as two days or less.

**Benchmark:** Parachute Home → Uses local warehouses to offer 3-4 days shipping on premium bedding.



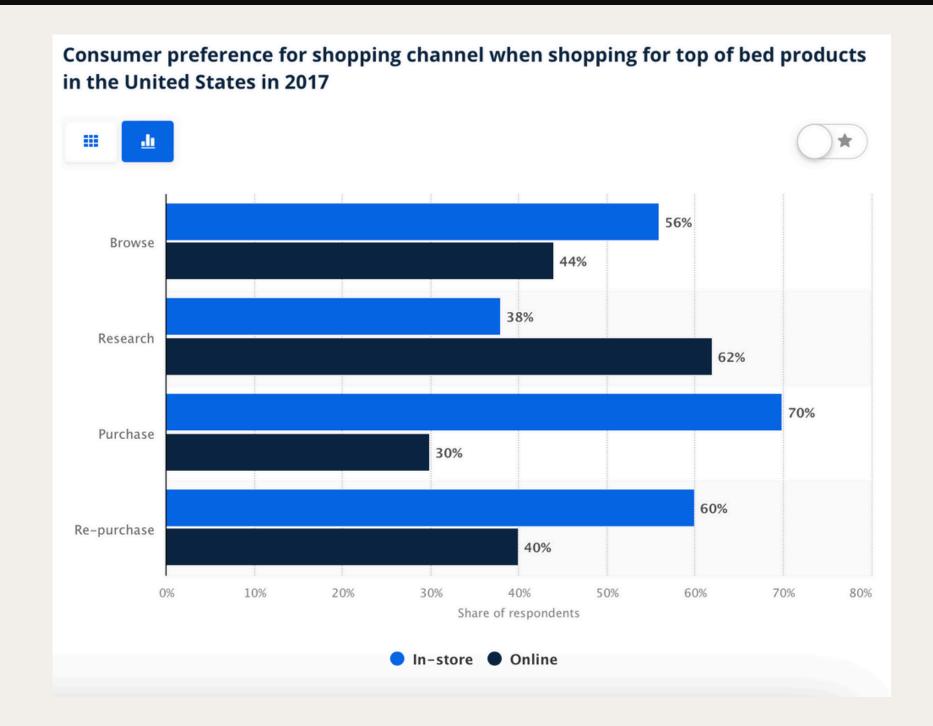
# BRIDGING THE GEOGRAPHICAL GAP

#### **Solution:**

- Textile sample → Send fabric swatches for online customers.
- Pop-up Showrooms to establish a physical presence

**Supporting Data:** Luxury shoppers are 30% more likely to purchase after experiencing a product physically (McKinsey, 2022).

**Benchmark:** Saatva (U.S. premium mattress brand) → Uses showrooms to let customers test before buying



# BUILDING STRATEGIC PARTNERSHIPS

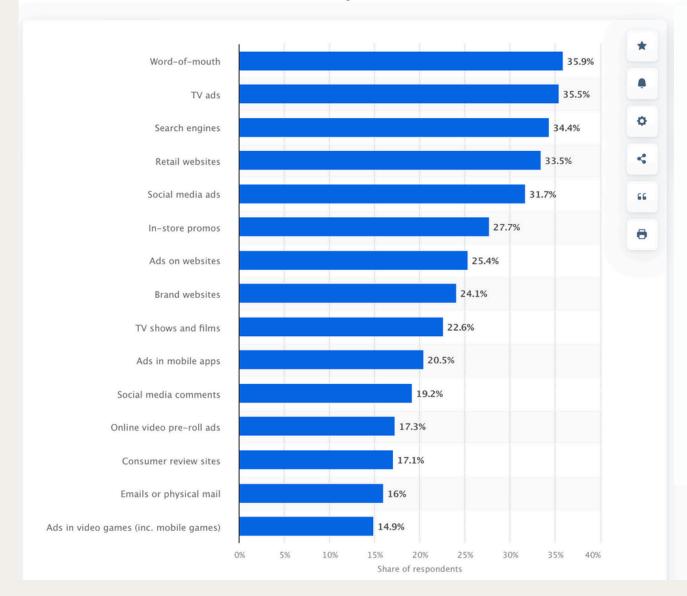
#### **Solution:**

- Establishing exclusive partnerships with interior designers & home boutiques
- Considering a partnership with Neiman Marcus
- Collab with fashion brand XXX

**Supporting Data:** In 2023 word-of-mouth (35.9%) is the most common way for US Internet users to discover new brands, products and services, even surpassing TV ads (35.5%) and search engines (34.4%).

**Benchhmark:** Frette (Italian luxury bedding brand) → Found in luxury hotels worldwide, boosting credibility & sales.

Most common sources of new brand, product, and service discovery among internet users in the United States as of 3rd quarter 2023



### HIGHLIGHTING DUMAS PARIS' USP

#### **Solution:**

- Instagram, Pinterest, Website → Focus on aesthetic, storytellingdriven content.
- Short-form videos → Craftsmanship & production process.
- Deeper + detailed insights about the materials & craftsmanship on YouTube
- Features in magazines
- "Behind the Craft" page → Feature artisans, materials, process.
- Hotel partnerships & collaborations → Build credibility & heritage appeal.

**Supporting Data:** According to Statista, 57% of consumers choose a luxury brand based on its appeal, while 42% look for a brand that matches their personality and 34% their values and lifestyle.

#### **Benchmark:**

<u>Brooklinen</u> → highlights its appearances in magazines such as Vogue.

Dior (Luxurious French houses) → highlight their "savoir-faire" and the craftsmanship of certain products, adding to the storytelling online.

# BUILDING STRATEGIC PARTNERSHIPS

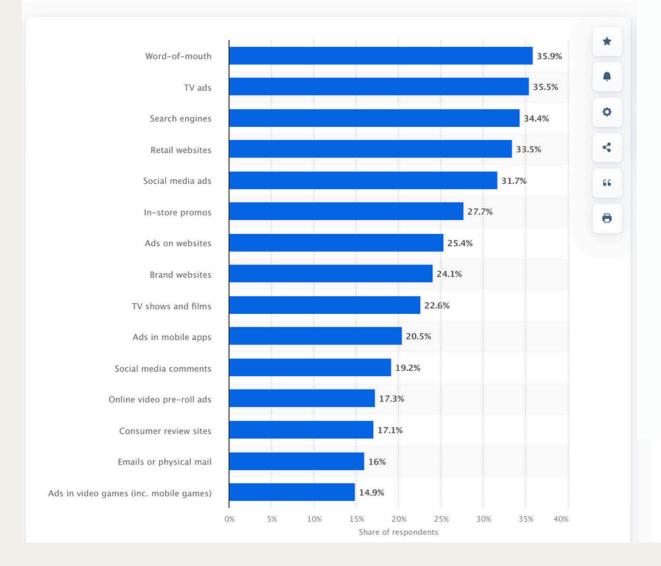
#### **Solution:**

- Establishing exclusive partnerships with interior designers & home boutiques
- Considering a partnership with Neiman Marcus
- Collab with fashion brand XXX

**Supporting Data:** In 2023 word-of-mouth (35.9%) is the most common way for US Internet users to discover new brands, products and services, even surpassing TV ads (35.5%) and search engines (34.4%).

**Benchmark:** Frette (Italian luxury bedding brand) → Found in luxury hotels worldwide, boosting credibility & sales.

Most common sources of new brand, product, and service discovery among internet users in the United States as of 3rd quarter 2023



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